

Wiltshire Council

Health and Wellbeing Board

21 March 2024

Subject: Draft BSW ICS Implementation Plan 2024/25 and NHS Operational Planning Guidance

Executive Summary

ICS Strategy Implementation Plan

- I. The ICB is required to refresh the Implementation Plan following its first publication in 2023.
- II. The Health and Wellbeing Board is being asked for its views and feedback on the plan in draft form.
- III. A draft is attached at Appendix 1, with an explanation of the requirements on p2 of that appendix and space for HWB opinions on p10.
- IV. The final version will be published in June 2024.
- V. **The Board are asked to: delegate confirmation of the Plan and provision of an opinion on the plan, taking account of the Wiltshire Joint Local Health and Wellbeing Strategy and views of Board members, to the Chair.**

NHS Operating Guidance 2024

- I. The full NHS Operating Plan Guidance has yet to be issued.
- II. A letter was published from NHS England in December 2023, signalling existing priorities and requirements will remain unchanged.
- III. Providers are currently refreshing their plans.
- IV. Any new guidance which amends any of the above points will be shared as soon as it is released.

Purpose of Report

1. To explain and discuss the refreshed BSW Implementation Plan for 2024/25 as part of the engagement process on the plan; with a particular focus on seeking the opinion of the HWB on whether the draft takes proper account of the Wiltshire Joint Local Health and Wellbeing Strategy (JLHWS).
2. To provide an update on the NHS Operational Planning Guidance and progress in BSW.

3. To request delegation of confirmation of the Plan taking account of the Wiltshire Joint Local Health and Wellbeing Strategy to the Chair.
4. To explain current NHS Operating Plan guidance.

The ICS Implementation Plan

Relevance to the Health and Wellbeing Strategy

5. The Implementation Plan sets out how Integrated Care Partnership (ICP) members will work together through 2024/25 to support the delivery of the Integrated Care Strategy and shared objectives in the JLHWS.

Background

6. Our ICP (BSW Together) has produced a five year Integrated Care Strategy covering 2023 – 2028 called the BSW Strategy that brings together all system partners. This strategy will be refreshed annually.
7. Every Integrated Care Board (ICB) in England is required to produce a Joint Forward Plan (JFP) setting out how the ICB and NHS partners in each system implement the strategy and also meet their legal duties to the local population. This Plan will also be refreshed on an annual basis through the life of the strategy.
8. In the BaNES, Swindon & Wiltshire system partners have agreed to call the JFP the Implementation Plan for the BSW Strategy and present the work across all partners rather than solely the NHS partners.
9. The Plan being presented to the Board is the draft 2024/25 iteration which includes highlights against performance over 2023/24 and plans for 2024/25.
10. As part of this requirement ICBs and partner Trusts are subject to a general legal duty in involve each Health and Wellbeing Board (HWB) in the geographical area with particular reference as to how the ICB proposes to implement the relevant Joint Local Health and Wellbeing Strategies (JLHWS).

Main Considerations

11. Last year the Health and Wellbeing Board was approached to provide an opinion on the BSW Implementation Plan, which is the BSW version of the Joint Forward Plan that all Integrated Care Boards (ICBs) across England are required to produce for their respective systems.
12. The BSW Implementation Plan sets out how the ICB and our partners work together at a system level and in our places to deliver our Integrated Care Strategy; the purpose of which is to enable our local populations, partners, and stakeholders to have a clear picture of the programmes and plans that will be delivered in support of our partnership strategy, describing how the ICB and partners will arrange and provide services to

meet physical and mental health needs including the ICS four core purposes and ICB legal requirements.

13. Last year BSW partners produced the first BSW Implementation Plan setting out how we will implement the BSW Strategy over the period 2023 – 2028. The plan focussed on Year 1 (2023/24) and expected changes by 2028.
14. In line with the ICB's statutory requirements (Health and Care Act 2022) the plan is currently being refreshed. This includes reflecting on last year's plan, to how far the system has achieved the stated aims within the plan.
15. As with last year's plan, it is a requirement for a draft of the refreshed plan to be shared with local Health and Wellbeing Boards to seek their agreement that the plan reflects the respective joint local health and wellbeing strategies.
16. Colleagues across the ICB and our strategic partners have refreshed their respective parts of the plan which is available for review.
17. The ICB is seeking the views of the Health and Wellbeing Boards as to:
 - Whether it is reflective of the joint local health and wellbeing strategies.
 - Confirmation that it aligns with system partnership ambitions.
 - Invites suggestions for amendments/changes including a rationale for the proposal.
18. It is important to note that this consideration should be in the context of the BSW Strategy that has taken the priorities of the three local JLHWS in setting out three Strategic Objectives which have been agreed by the Integrated Care Partnership and that the Wiltshire HWB gave its consent in 2023/24.
19. The ICB is required to publish the Implementation Plan to its website by no later than the end of March 2024 along with the opinion of the relevant HWBs. This will take place as a 'draft' status.
20. The timelines are tight and work is still required to complete the plan to the standard set by BSW. Therefore the document will continue to be developed in response to feedback throughout April which will allow time for further engagement with the board.
21. Comments from the HWB will be built into the final version of the Plan alongside the responses from other HWBs and other partner engagement.
22. As we take forward both the Strategy and the Plan we will continue to engage with partners and also with the local population over the 2023 – 2028 life of the Strategy.
23. The final version of the refreshed Implementation Plan will be published in June 2024.

Next Steps

24. The ICB, on behalf of system partners, will incorporate comments and feedback in to the final version of the 2024/25 Plan.
25. The HWB is asked to provide an opinion on the plan, which can also be shared with NHS England, before publication of the plan.
26. The final 2024/25 Plan will be published and made available on the BSW Together website in 30 June 2023, replacing the draft version at the end of March.
27. The Health and Wellbeing Board are asked to delegate confirmation of the Plan and provision of an opinion on the plan, taking account of the Wiltshire Joint Local Health and Wellbeing Strategy and views of Board members, to the Chair.

Operating Plan Guidance

28. The Board are asked to note that full NHS Operating Plan Guidance is yet to be issued by NHS England.
29. NHS England issued an update in letter form on 22nd December (available here: <https://www.england.nhs.uk/long-read/update-on-planning-for-2024-25/>)
30. The update letter included that:-
“The priorities and objectives [set out in 2023/24 planning guidance](#) and the published recovery plans on [urgent and emergency care](#), [primary care access](#), and [elective and cancer care](#) will not fundamentally change.
The key requirements will be for systems to maintain the increase in core UEC capacity established in 2023/24, complete the agreed investment plans to increase diagnostic and elective activity and reduce waiting times for patients, and maximise the gain from the investment in primary care in improving access for patients, including the new pharmacy first service. The final position and performance expectations will be confirmed in Planning Guidance.”
31. Providers are currently refreshing their plans in line with the current guidance.
32. Any new guidance which amends any of the above points will be shared as soon as it is released along with any implications for existing plans and programmes.

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BSWICB
